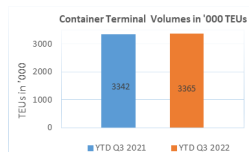


DIRECTOR'S REPORT FOR NINE MONTH ENDED 30 SEPTEMBER 2022
Dear Shareholders,

On behalf of the Board of Directors, I have the pleasure in presenting the unaudited consolidated financial results of your company for the period ended 30th Sept 2022 (YTD Sept'22).

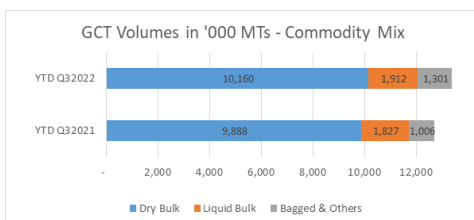
Operational Overview

The CT has handled 3,365 million TEUs (Twenty-foot Equivalent Units) during YTD Sept'22, as against 3,342 million TEUs against the same period last year a marginal increase of 1%. This has been possible due to strong support from one of our major customers despite very challenging business environment.



On productivity, the CT has registered consistent improvements in Port Stay performance during YTD Sept 2022. This showcases the organization's success in focusing on continuous improvements.

The GCT has handled 13,373 million tons of general cargo during YTD Sept 2022 as compared to 12,722 million tons same period last year an increase of 5%. The major commodities handled are limestone, gypsum, methanol, and cement, which are exported from Salalah to nearby markets, and continue to drive the general cargo business.


Financial Overview

Consolidated net profit for YTD Sept'22 was recorded at RO 2,153 million, as compared to the corresponding period last year at profit of RO 3,988 Million. Consolidated EBITDA was recorded at RO 9,914 million YTD Sept'22, as compared to RO 12,482 million during same period last year.

Total Revenue from Operations increased with 7% compared to same period last year mainly due to driven by higher GCT volumes, tariff increase in CT and scrap sales (in other income)..

Compared to the same period last year the operational expenses for the first 9 months of 2022 increased by 14%. This is mainly due to higher fuel cost and staff cost..

Year 2021	Particulars	1 Jan 2022 to 30th Sept 2022	1 Jan 2021 to 30th Sept 2021
	Volume		
4,514	Container Terminal (TEUs'000)	3,365	3,342
16,895	General Cargo Terminal (Tons'000)	13,373	12,722
66,704	Revenue (RO'000)	52,880	49,468
	Profitability (RO'000)		
5,424	Net Profit before tax	2,671	4,710
4,638	Net Profit/ (Loss) after tax	2,153	3,988
	Ratios		
6.95	Net profit / (Loss) (%)	4%	8%
0.03	Earnings per share (RO)	0.01	0.02
0.40	Book value per share (RO)	0.38	0.40

Employee Development

Port of Salalah is steadfast in developing and enhancing employees' productivity as people are the primary asset of the company. Various safety, technical, management and administration trainings are imparted to the staff.

Safety continues to be maintained as a top priority to ensure that employees continue to perform and deliver their tasks safely.

Corporate Social Responsibility (CSR)

Port of Salalah strongly believes in a CSR program that is aligned with the pillars of sustainability and volunteerism and it is fundamental to our business. During YTD Sept 2022 the company is constantly committed to local initiatives with a significant focus on education, Community development, environment, safety, and health.

Future Outlook

EIU Global outlook forecasts an economic downturn in the coming months and slower growth in 2023 fueled by inflation and slow demand and higher oil prices. However, in the containerized segment in Oman, while the transshipment volume, which constitutes the major segment, is expected to remain negatively impacted by the schedule reliability for the rest of the year, the export and import volume is forecasted to show a growth driven by higher containerized imports resulting from the lower freight rates and the management's initiatives focused on Yemen volume through Salalah.

S&P Global Market Intelligence forecasts indicate Dry bulk shipping may continue to face significant headwinds in the fourth quarter of 2022 due to geopolitical uncertainties and a weak global economic outlook. Consequently, the dry bulk exporters in Oman, especially the Gypsum and Limestone miners face higher cost pressure on raw materials due to the Russia Ukraine war while the demand from key markets remain strong. While this may impact their ability to export volume as planned, we do not forecast any significant negative impact rest of the year.

Conclusion

On behalf of the Board of Directors and the Shareholders of the company, we record the sincere appreciation and gratitude to His Majesty Sultan Haitham bin Tariq, for his strategic vision, leadership, and his continued support, without which it would not have been possible to establish and maintain this world-class port.

We also thank our customers, investors, and partners at the Salalah Hub and Ministry of Transport and Communications, and members of the Government bodies we work together with.

We place on record our appreciation for the contributions of all our employees, who continue to perform with high distinction.

On behalf of the Board of Directors,

Braik Musallam Al Amri
 Chairman, Board of Directors,
 Salalah Port Services Co. SAOG
 November 10, 2022

The complete accounts of the company will be delivered or sent by mail to any shareholder who requests them, in either Arabic or English as requested, within seven days of receipt of the request.

UNAUDITED CONSOLIDATED AND PARENT STATEMENT OF FINANCIAL POSITION AS OF 30 SEPTEMBER 2022

Parent Company		Consolidated		Parent Company		Consolidated	
Sep-2021	Sep-2022	Sep-2021	Sep-2022	Sep-2021	Sep-2022	Sep-2021	Sep-2022
US \$ '000	US \$ '000	US \$ '000	US \$ '000	RO'000	RO'000	RO'000	RO'000
136,801	149,238	137,024	149,436	57,399	52,616	57,476	52,703
25,826	21,986	25,906	22,054	8,456	9,934	8,482	9,964
265	230	265	230	88	102	88	102
546	546	-	-	210	210	-	-
163,438	172,000	163,195	171,720	66,153	62,862	66,046	62,769
7,118	7,937	7,118	7,937	3,053	2,738	3,053	2,738
4,605	5,120	4,605	5,120	1,969	1,771	1,969	1,771
6,012	9,233	6,012	9,233	3,551	2,313	3,551	2,313
4,329	6,373	4,329	6,688	2,451	1,665	2,572	1,665
32,500	36,201	32,500	36,201	13,923	12,500	13,923	12,500
97,338	58,252	97,338	58,252	22,405	37,437	22,405	37,437
151,902	123,116	151,902	123,431	47,352	58,424	47,473	58,424
315,340	295,116	315,097	295,151	113,505	121,286	113,519	121,193
46,758	46,758	46,758	46,758	17,984	17,984	17,984	17,984
7,666	7,666	7,666	7,666	2,949	2,949	2,949	2,949
15,584	15,584	15,584	15,665	5,994	5,994	6,025	5,994
117,371	120,039	117,888	120,443	46,167	45,144	46,322	45,340
187,379	190,047	187,896	190,532	73,094	72,071	73,280	72,267
24,525	21,103	24,612	21,179	8,117	9,433	8,146	9,466
9,537	10,204	9,537	10,204	3,924	3,668	3,924	3,668
12,013	10,059	12,002	10,047	3,869	4,620	3,864	4,616
46,075	41,366	46,151	41,430	15,910	17,721	15,934	17,750
4,716	4,950	4,716	4,950	1,904	1,814	1,904	1,814
67,685	48,619	66,850	48,103	18,699	26,033	18,502	25,715
7,492	8,960	7,492	8,960	3,447	2,881	3,447	2,881
1,993	1,174	1,992	1,176	451	766	452	766
81,886	63,703	81,050	63,189	24,501	31,494	24,305	31,176
127,961	105,069	127,201	104,619	40,411	49,215	40,239	48,926
315,340	295,116	315,097	295,151	113,505	121,286	113,519	121,193
1.04	1.06	1.04	1.06	0.41	0.40	0.41	0.40

UNAUDITED CONSOLIDATED AND PARENT STATEMENT OF COMPREHENSIVE INCOME FOR NINE MONTH ENDED 30 SEPTEMBER 2022

Parent Company		Consolidated		Parent Company		Consolidated	
Sep-2021	Sep-2022	Sep-2021	Sep-2022	Sep-2021	Sep-2022	Sep-2021	Sep-2022
US \$ '000	US \$ '000	US \$ '000	US \$ '000	RO'000	RO'000	RO'000	RO'000
128,576	137,479	128,615	137,486	52,877	49,454	52,880	49,468
(85,158)	(95,507)	(85,158)	(95,507)	(36,734)	(32,756)	(36,734)	(32,756)
(13,070)	(16,653)	(13,095)	(16,674)	(6,406)	(5,026)	(6,414)	(5,036)
(19,091)	(21,412)	(19,104)	(21,432)	(8,234)	(7,343)	(8,241)	(7,346)
190	174	190	174	67	73	67	73
188	1,985	188	1,985	763	72	763	72
11,635	6,066	11,636	6,032	2,333	4,474	2,321	4,475
2,025	2,170	2,025	2,170	834	779	834	779
(1,410)	(1,255)	(1,414)	(1,258)	(483)	(543)	(484)	(544)
12,250	6,981	12,247	6,944	2,684	4,710	2,671	4,710
(1,877)	(1,348)	(1,877)	(1,348)	(518)	(722)	(518)	(722)
10,373	5,633	10,370	5,596	2,166	3,988	2,153	3,988
-	-	-	-	-	-	-	-
10,373	5,633	10,370	5,596	2,166	3,988	2,153	3,988
10,373	5,633	10,370	5,596	2,166	3,988	2,153	3,988
-	-	-	-	-	-	-	-
10,373	5,633	10,370	5,596	2,166	3,988	2,153	3,988
-	-	-	-	-	-	-	-
10,373	5,633	10,370	5,596	2,166	3,988	2,153	3,988
0.06	0.03	0.06	0.03	0.01	0.02	0.01	0.02